# **Burnout, Stress, and Leading Through Uncertainty**

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In the Game Together · September 17, 2025

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### **Stay in the Game Together**

Burnout rarely comes from one dramatic crisis. It builds up one late-night email, a tense meeting, and an impossible decision at a time.

Today, we'll look at how you can stay in the game supporting your team and yourself when the pressure doesn't let up.

### **Burnout: A Modern Leadership Challenge**

Burnout is prolonged emotional, physical, and mental exhaustion.

It shows up as low energy, detachment, and a loss of motivation when demands keep outpacing resources.

#### **Understanding Stress and Stressors**

Stress is your body's response to change or threat.

Stressors can be physical (fatigue) or emotional (conflict, workload).

Leaders often face stress tied to decision-making, managing conflict, and maintaining team morale.

### **Why Managing Stress Matters**

Managing your own stress protects your well-being and sets the tone for your team.

When you model healthy coping—taking breaks, setting limits, seeking support—you help everyone avoid burnout and keep performance steady.

#### **Key Takeaways from This Session**

- Recognize how your body and brain react to modern stressors
- Complete the stress cycle so stress doesn't build up
- Use simple, practical tools to help you and your team recover

### **Exercise 1: Identify and Sort Your Stressors**

Step 1: List 3–5 current stressors (work or personal).

Step 2: Mark one category for each.

Step 3: Notice patterns. Where can you act, influence, or only respond?

### **Definitions & Examples**

Controllable: You can directly change it.

Examples: Delegating a task, adjusting your schedule, blocking time for focused work

**Influence Only:** You can shape it, but not control the outcome.

Examples: Giving feedback to a team member, suggesting process improvements, supporting a child's study habits.

**Uncontrollable:** Outside your control; focus on your response.

Examples: Company-wide layoffs, weather delays, a family member's health diagnosis.

Stressor	Controllable	Influence Only	Uncontrollable

# **Exercise 2: Complete the Stress Cycle**

Brainstorm the things you list to do or ones you want to try to complete the stress cycle.

- Moving your body
- Breathing
- Engaging in Positive Social Interaction
- Showing Affection
- Laughing

- Crying
- Express Yourself Creatively
- Engaging Your Imagination

Category	Possible Activities		

## **Exercise 3: Tackling Controllable Stressors**

List some of the stressors you can control from the last exercise. Write out plans to deal with them.

Stressor You Can Control	Action Plan		

### **Supporting Your Team**

- **Listen First.** Be curious—don't assume you know the root cause.
- Yes / Not Yet / No. Clarify priorities so your team knows what happens now, later, or not at all.
- Communicate Often. Share context; invite questions.
- Create Emotional Safety. Encourage open ideas and concerns without punishment.
- **Regular 1:1s.** Catch stress early and offer support.
- Model Stress Management. Let them see you take breaks, breathe, and set boundaries.

#### Resources

- Burnout by Emily & Amelia Nagoski
- The Burnout Workbook practical exercises
- Podcast: Unlocking Us with the Nagoskis (Oct 14, 2020)
- Employee Assistance Programs, Therapy, or Coaching

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