

Iowa League of Cities Conference

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Outside the Box Finance



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D.A. Davidson & Co. – National in Scope, Local in Practice

- **D.A. Davidson knows Iowa because our team serves clients in the State from our Des Moines office.**
- D.A. Davidson ranked fifth nationally by number of negotiated transactions underwritten in 2021.
 - ✓ In 2021, D.A. Davidson underwrote 446 negotiated transactions totaling \$4.892 billion in par amount nationwide.

Source: Refinitiv



Municipal Financing - Benefits and Considerations

- Municipal issuers enjoy favorable interest rates because the **interest on municipal bonds is exempt from federal taxes.**
 - ✓ Generally, investors purchasing municipal bonds are willing to accept a lower rate than they would on equivalent U.S. government bonds or corporate bonds.
- Because the bonds are tax-exempt, the IRS is focused on making sure that certain rules are followed in regards to bond issuance.
 - ✓ Must be issued for a public purpose and public benefit.
- Additionally, since the tax-exemption means less taxes are collected, the IRS has created rules to limit the amount of tax-exempt bonds that can be issued.
- Some states also allow certain municipal bonds to be issued as exempt from their respective state taxes for local investors.
- Small issuers (<\$10 million in a calendar year) also allow for a special tax benefit to bank investors (bank-qualification) that allow for lower interest rates as well.

Municipal Financing – Roles and Planning

- Multiple parties may be involved:
 - ✓ City/County/School
 - ✓ Engineers/Architects
 - ✓ Attorneys
 - ✓ Underwriters/Placement Agents
 - ✓ Municipal Advisors
- Cities have varying degrees of capacity for handling these projects.
 - ✓ City Administrator/CFO/Dedicated Finance Staff
 - ✓ City Clerk
- Whatever your situation, it is extremely beneficial to **surround yourself with a team of professionals.**



Long-Term Capital Planning

- **Authority**

- ✓ How do we gain legal authority to proceed?

- Public Hearing
 - Referendum

- **Capacity**

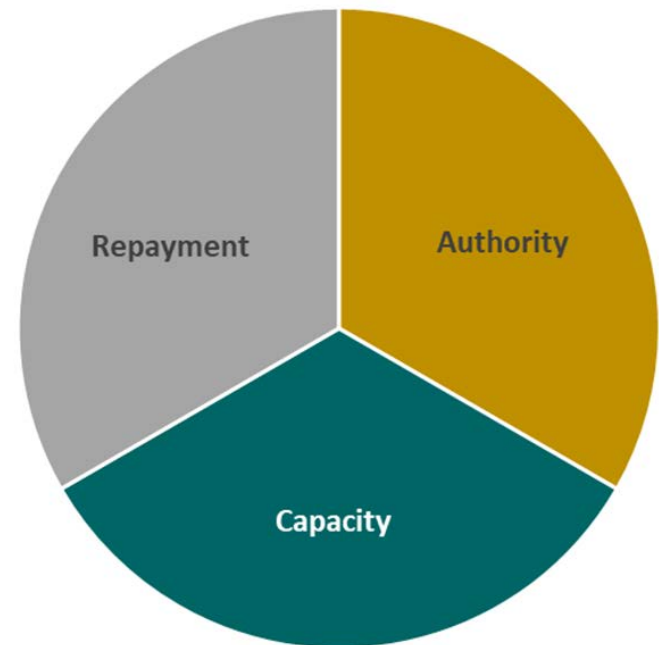
- ✓ When are we able to address these projects?

- Legal Limits
 - Timing Considerations

- **Repayment**

- ✓ How do we pay for that?

- Revenue Sources
 - Financing Sources



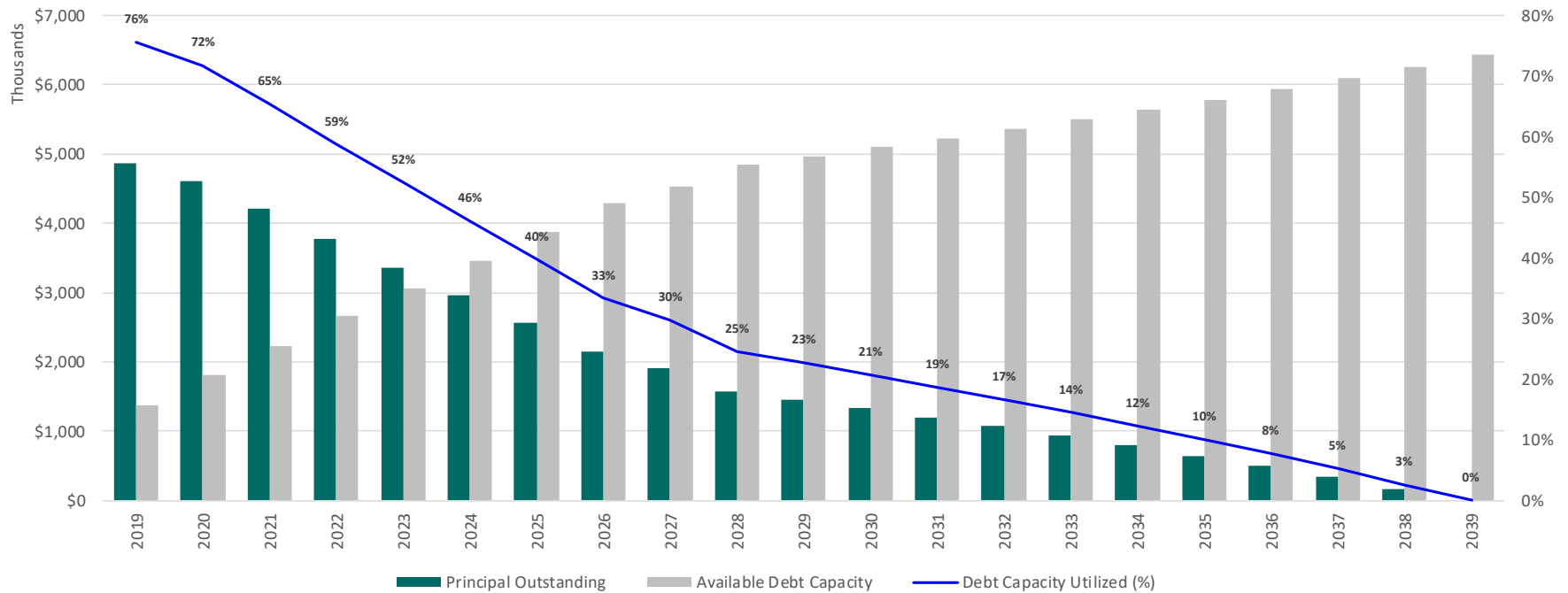
Municipal Financing Authority - Two Main Types of Bonds

- Municipal bonds are issued by states, counties, cities and school districts as well as other territories and possessions of the United States.
- State and local governments are able to issue **General Obligation (G.O.) bonds** based on statutory power granted by state or local laws.
- In Iowa, G.O. bonds can be issued subject to either a public hearing process or referendum (vote).
 - ✓ G.O. bonds can be issued for different purposes, and the purpose determines whether a public hearing or vote is required.
- **Revenue bonds** can be secured by water, sewer, electric, gas, communications, sales tax, urban renewal or road use tax revenues.
 - ✓ If the issuing entity has the authority to collect revenues, borrowing is subject to a public hearing.
 - ✓ Investors will determine the credit quality based on the ability of the revenue stream to support both operations and debt payments going forward.

General Obligation Bonds / Debt Capacity

- Lowest rate of interest among financing options.
- Backed by the full faith and credit of the City.
 - ✓ Can use other revenue sources in addition to property tax levy.
- State of Iowa limits issuer's applicable G.O. debt to **no more than 5% of actual valuation.**
 - ✓ For example, let's say the City of Sample's 1/1/21 valuation (applicable for FY 2022-23) is \$200,000,000.
 - G.O. debt limit is \$10,000,000.
 - ✓ Currently, the City has \$2,500,000 of outstanding G.O. debt that counts towards this limit (25%).
 - Approximately \$7,500,000 of current capacity.
 - Annual appropriation would allow for additional borrowing.

Example of General Obligation Debt Capacity Over Time



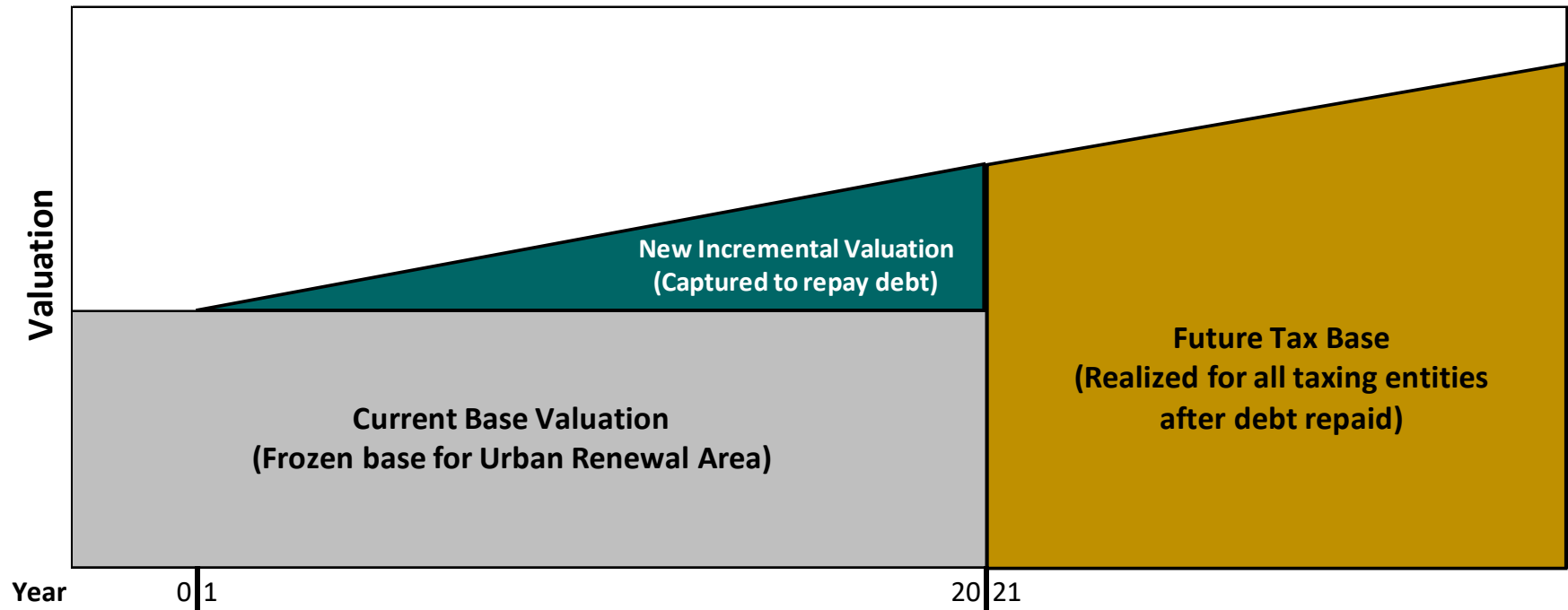
Annual Appropriation Considerations

- Using traditional debt would limit the City of Sample's borrowing to \$7,500,000.
 - ✓ May not be able to cover all planned project costs.
- Using annual appropriation debt, the City could be able to finance the entire project amount.
 - ✓ Increases the City's borrowing, but **only the next year's payment counts against the State's 5% limit.**
 - ✓ City Council would then need to appropriate each year's debt payments during the budget cycle.
 - Annual appropriation is higher risk to bondholders, so interest rates are higher.
 - Annual appropriation does align with urban renewal (TIF) processes, as typically other TIF obligations (rebate agreements) are subject to annual appropriation by Council.

Tax Increment Financing (TIF)

- A vehicle for cities to capture the incremental taxes generated from the new valuation added by buildings and/or expansions in an area of the community (urban renewal area).
 - ✓ Base is established at the time of formation of the area.
 - ✓ **Tax increment revenue is generated only on new valuation above this base valuation.**
 - ✓ Benefit is captured by city in initial years as they have put capital forward to advance the growth.
 - New valuation growth will eventually benefit all taxing jurisdictions (County, Schools, etc.).
- Related debt obligations must be certified by the City to be able to collect future TIF revenues.

TIF Visualized



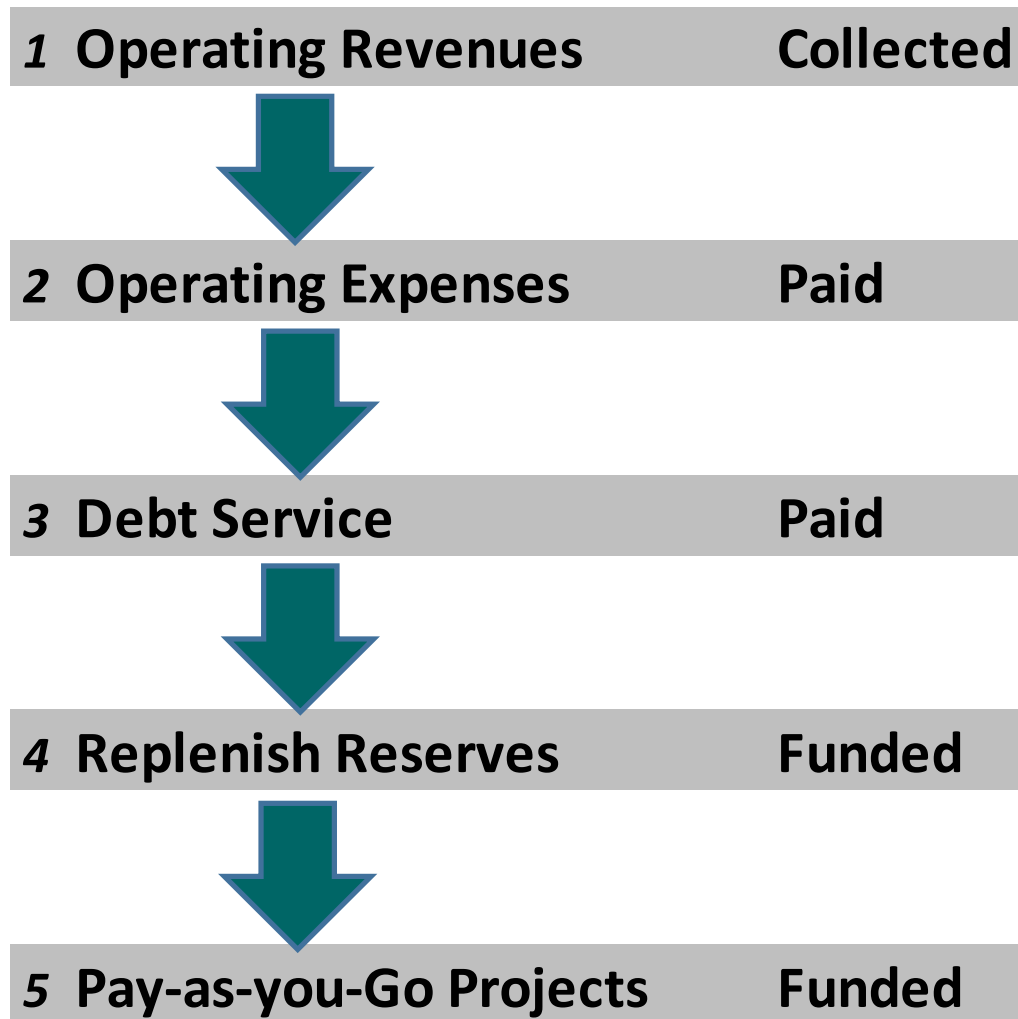
TIF Debt Considerations

- Rebate agreements are the most common and lowest risk option for cities.
 - ✓ Developer only realizes benefit if they create value (new or increased valuation).
- Typically, cities will issue G.O. bonds (G.O. Urban Renewal Bonds/Notes) that pledge their full-faith and credit security, but are expected to (eventually) be repaid by future TIF revenues.
- TIF revenue debt is another option that cities can leverage to provide funds upfront for projects or related infrastructure.
 - ✓ TIF revenue debt is secured solely by the applicable urban renewal revenue stream (not City-wide G.O. pledge).
 - Higher risk to bondholders, so interest rates are higher, but this can be a desirable option for the City to minimize G.O. exposure.

Utility Revenue Bonds

- Net utility revenues are pledged to repay debt.
 - ✓ Council would be required to set and maintain utility rates to support debt with required coverage (for example: rates must produce \$1.10 of net revenues for each \$1.00 of debt service).
- Utility revenue bonds **do not** impact the City's G.O. debt limit.
 - ✓ This would include any State Revolving Fund (SRF) water and sewer revenue debt.
 - ✓ Capacity is based on the ability of the revenue source to provide sufficient cash flow to support any new debt obligations.
 - City would need to demonstrate rates and charges are adequate to meet future operating costs and debt service payments.

Waterfall for Utility Revenue Bond Repayment



Local Option Sales and Service Tax

- Another financing option could potentially be the use of 1% local option sales and service tax revenues.
- Revenue stream could be leveraged to secure financing for proposed projects.
- Dependent upon flexibility of the ballot language authorizing the collection of the tax.
 - ✓ Capital improvements can be broadly defined or specifically cited in the ballot language.
 - ✓ Common revenue purpose language includes broadly “capital improvements” and/or “street improvements”.
 - All ballot language must include a percentage (even if 0%) dedicated to property tax relief.
- Any debt securitization would limit City’s annual spending for “pay-as-you-go” projects.

Local Option Sales Tax – Three Financing Options

- City can issue Sales Tax Revenue Bonds secured solely by a pledge of the sales tax revenues (Iowa Code Sections 423B.9(3) and 384.83).
 - ✓ Must be for allowable purpose under voted purpose statement (may not use amounts designated for property tax relief).
 - ✓ Revenue bonds **may** not count against City's G.O. debt limit.
- City can issue G.O. Sales Tax Revenue Bonds secured by a pledge of both sales tax revenues and general obligation backstop.
 - ✓ Debt service levy only used in the event sales tax revenues are not sufficient to cover repayment of debt in given year.
 - ✓ Would count against City's G.O. debt limit.
- City can issue G.O. Bonds secured by a general obligation pledge and abated (in part or in whole) by sales tax revenues.
 - ✓ Same as using water, sewer or road use tax revenues to abate debt service.
 - ✓ Would count against City's G.O. debt limit.

Road Use Tax Revenue Bonds

- Leverages State funding/allocation through the Iowa Road Use Tax Fund (RUTF).
 - ✓ City does not control this revenue stream and is limited based on the historical trend and projected cash flow.
- Interest rate expectations are dependent on factors which impact RUT funds like historic population trends of the City and prospects for future growth.
- Investors will also consider the projected revenue stream's size relative to the debt service requirement.
- Because these funds have no ties to property taxes they **would not** count against the City's debt limit.
- Cities often have road use tax revenues allocated to existing expenditures, so leveraging these funds is often used to accelerate necessary improvements.
 - ✓ Allows City to complete project at current costs in exchange for future interest payments – which makes sense if rates are below inflationary expectations.

Example for Road Use Tax Revenue Bonds

- City of Newton continues to prioritize street improvements throughout the community.
 - ✓ Staff and Council wanted to leverage additional funding without reducing G.O. debt capacity.
- In 2021, City started multi-year process to utilize Road Use Tax Revenue Bonds.
 - ✓ Borrowed \$2 million for a 12-year term at 1.56%.



Special Assessments / Special Assessment Bonds

- City has the authority to assess against private property inside the City the cost of construction and repair of public improvements.
 - ✓ Council would determine what owners benefit, and the percentage the owner is responsible for paying and the percentage the City is responsible for paying.
 - ✓ Assessments and interest are a lien on property.
- Special Assessment Bonds can be issued and would be repaid by the property that is benefited.
 - ✓ Amount limited to total of unpaid special assessments and **does not** impact G.O. debt limit.
 - ✓ Principal and interest paid once per year on December 1st.
 - Bonds are repaid as assessments are repaid (even if prepayment).

Housing Development Using Urban Renewal

- Goal to capture new valuation growth related to potential new residential development.
 - ✓ Identify targeted area – urban renewal area.
- There are typically infrastructure costs within the area that are necessary to realize development.
 - ✓ Typically some cost-sharing between City and Developer.
- With implementation by December 1, 2022, the City would be able to realize TIF increment related to any new growth in the area that applies to tax assessments 1/1/23 and beyond.
 - ✓ Could collect revenues as soon as fiscal year 2025.

Note: These steps only allow the City to realize benefit from future valuation growth if agreements/projects are established in the future.

Housing Urban Renewal – Process Requirements

- #1 - Urban Renewal Plan or Amendment to existing Urban Renewal Plan.
 - ✓ Determined on location of project (or phase of project).
 - ✓ This needs to be completed before Development Agreement or Financing process can be formally approved by Council.
- #2 - Development Agreement - can be developed initially for negotiations with Developer.
 - ✓ Will require Urban Renewal Plan or Amendment to start hearing process for formal Council approval.
 - ✓ This should be completed before financing as it will determine the borrowing needs (if any) and projected TIF cash flow to the City.
- #3 - Financing - can be modeled initially, but is subject to Development Agreement requirements for amount, timing and repayment.
 - ✓ In many cases, City could gain authority via simple public hearing due to the essential corporate purpose nature of the infrastructure.
 - Likely will want to wait for urban renewal authority to repay with future TIF.
 - **G.O. debt is likely best option due to nature of housing construction timing.**

Example for Housing Development Using Urban Renewal

- City of Woodward has seen continued demand for residential housing and property was made available for development that could include 25 lots in the first potential phase.
 - ✓ Mayor and Council wanted to leverage future valuation to provide incentives for Developer and finance necessary infrastructure.
- In 2020, the City completed the necessary Urban Renewal steps, executed a Development Agreement and issued G.O. bonds to be repaid in-part by future TIF increment revenues.
 - ✓ First 25 lots development started in 2021.



Questions?



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